The following items were on the agenda for discussion:

**Strategic Plan Progress Report**
President Weiner announced that the focus of today’s meeting would be reports presented by his administrative team, highlighting the progress being made towards the College’s strategic plan. Vice President Angela Schmiede, chair of the strategic planning team, noted that all constituencies of the Menlo College community are represented on the committee. She stated that the timeline is focused on a rolling three-year period, reflecting the dynamism of the higher education environment generally, and of the College in particular. The report focuses on five core goals: optimizing enrollment; the creation of a 21st century curriculum; increasing brand recognition; enhancing the student experience; and improving alumni relations and increasing fundraising. She also emphasized that the immediate focus is to return to business after the challenges of the pandemic and the corresponding definition of the new normal.

Vice President Spataro reported on recruitment; Provost Grande Lum reported on curriculum advances; Dean of Student Affairs La Tonya Rease Miles outlined objectives to create a social justice task force, community circles to provide safe spaces for conversation, restructuring campus security, implementing a restorative justice approach for student conduct, the creation of a basic needs task force, and piloting the 7 Mile Grid initiative, and efforts to enhance the support of first-generation students on campus which include the establishment of the Tri-Alpha National Honor Society and her plans to create a “First-Gen Forward” designation for Menlo College; Senior Director of Alumni Engagement and Development Laura Koo reported on the goals of creating and articulating a cohesive brand and communications strategy, integrating alumni relations with campus life, and increasing contributed income and diversity fund development. She particularly emphasized the analysis of audience preferences in communication, i.e., human interest stories, campus milestones, and thought leadership.

**WSCUC Update**
Vice President Schmiede described a new evaluation framework, with more measurable metrics tied to the budget, which has been adopted by Menlo. Two departments (Internships and Career Services and Institutional Effectiveness) will pilot the program over the summer, aligning Menlo College’s strategic goals with each unit’s objectives. The intention is to ensure objectives are measurable and that metrics can be aligned with resource allocation.

**Academic & Student Affairs Committee Report**
Chair Alma Clayton-Pedersen reported on updates from the Student Body President, initiatives proposed by Dean of Student Affairs La Tonya Rease Miles, the success of Career Connect Day, and the creation of a new management 101 course to replace the former STS 100. Revisions to the Faculty Handbook were presented, and the committee recommended approval of same.

**Audit Committee Report**
Chair Fran Schulz reported on the need to remain up to date on issues relating to the construction of the new dormitory. The status of federal funding updates, the timeline of 2021-22 audits were also considered.
**Development Committee Report**
Committee Chair Garrett reported progress on many fronts. The committee discussed strategic goals for the department, as well as trustee onboarding. A review of the committee’s charter will be undertaken before the next meeting.

**Finance Committee Report**
Acting Committee Chair Howie Dallmar reported that the committee reviewed the 2020-21 financial report as well as the 2021-22 budget proposal and the proposal for tuition and fees in 2022-23. The committee also reviewed the status of PPP and HEERF funding.

**Investment Committee Report**
Acting Committee Chair Micah Kane reported the endowment change between June 30, 2020 and March 31, 2021.

**Governance Committee Report**
Chair Micah Kane reported that the committee recommends the reappointment of three trustees whose appointments are due to expire as of June 30, 2021, as well as the reappointment of officers.